University of California Agriculture and Natural Resources

COSTS AND PROFITABILITY ANALYSIS FOR CELERY PRODUCTION IN THE OXNARD PLAIN, VENTURA COUNTY, 2012-13



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UNIVERSITY OF CALIFORNIA COOPERATIVE EXTENSION COSTS AND PROFITABILITYANALYSIS FOR CELERY PRODUCTION IN THE OXNARD PLAIN, VENTURA COUNTY

Based on data collected in 2012/2013

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The authors wish to express their appreciation to those cooperators who provided data and review in the development of this study. To simplify information, trade names of some products have been used in this report. No endorsement of name product is intended, nor did criticism imply of similar products that are not mentioned.

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ABSTRACT

Ventura County has 36.53% of celery production in 2011 and ranks second in California. Production costs and profitability analysis have been the fundamental tools for growers and investors to do investment analyses and make decisions, conduct business transactions, and develop risk management strategies. In this study, we provide up to date benchmark costs and profitability indicators for evaluating the viability and sustainability of celery production. This study is based on assumptions of celery production practices including regulatory requirements in the county. Data regarding production practices, inputs and prices and regulations were collected from cooperating growers, the University of California Cooperative Extension (UCCE) farm advisors, agricultural institutions, governmental agencies and supply and equipment dealers. While this study makes every effort to model celery production based on real world practices, it cannot fully represent financial, agronomic, and market risks, which affect the profitability and economic viability of all producers. We suggest that growers use this model as a guide to estimate costs and evaluate their profitability.

INTRODUCTION

Celery is a top value commodity in Ventura County and in California. In 2011, Ventura County had approximately 10,600 acres, or 36.53% of California's total celery acreage with crop value of \$154 million. The growing period for celery crop depends on the time of transplanting. We based this study on one crop in the Oxnard Plain, Ventura County with approximate growing period from land preparation to harvesting being 5 months. We based the study on 500 acres operation with 2 cropping (1,000 acres per year). This study serves as a guideline for production practices and costs of production and profitability to be used by growers, prospective growers, agriculture lenders, educators and all who are involved or have interest with celery production in Ventura County.

PRODUCTION PRACTICES

The discussions in these sections include production practices: inputs, rates, operational frequency, and methods of operation. Input costs, contract fees and services expenses are based on 2012/2013 prices. We present this study on a per acre basis for one crop taking five months from land preparation to harvest.

Land Preparation. Land preparation and the type of tillage system used vary between fields and management preferences. In this study, we used traditional tillage which is the typical practice used for vegetable crop production in Ventura County. Traditional tillage incorporates most crop residues and leaves less than 30 percent of the surface covered by residues and uses an average of 15 to 18 land preparation operations (Mitchell, et al., 2009). The sequence and frequency of land preparation operations will vary among growers. In this study, based on the data we collected from cooperating growers, we used four discing, two subsoiling, five rolling, three leveling, and then broadcast fertilizer and chisel plowing once before beds are listed and shaped. Depending on speed and width of implements (disc, subsoiler, roller, landplane, fertilizer spreader, chisel, lister, and bed shaper) used for land preparation; equipment field time will vary among growers. In this study, based on the equipment complement we developed from our growers' interview, we estimate average tillage field time takes approximately 2.7 hours per acre per crop.

Stand Establishment. Growers develop transplanting schedule in order to let crop mature at different times for harvest. In this study, we estimated costs based on one acre transplanted once in August to be harvested in November. The commonly grown varieties in Ventura County are Command, Mission, and Challenger which are resistant to many races of Fusarium yellows. Conquistador, Matador, and Sonora are also popular varieties. Some proprietary cultivars such as T & A Special are also grown. All varieties have similar cultural, harvesting, and marketing requirements. Transplanting rates vary depending on

spacing. In this study, we used an approximate rate of 45,000 transplants per acre on 40" beds with two rows of transplants 14" apart, and transplants 9" apart within rows. Custom transplanting costs about \$400 per acre and plants cost about \$0.021 each based on bulk purchase price in 2013.

Fertilization. Celery fertilization in the Oxnard Plain takes approximately 300 pounds of nitrogen (N) per acre. Fertilizer is applied to provide N at about 30 pounds at pre-plant and 270 pounds post-plant. An application of 188 pounds per acre of ammonium phosphate 16-20-0 (30 lbs. N) is broadcasted once during land preparation. Depending on the speed and width of implement used, field time may vary among growers. Based on the equipment complement used, the tractor and fertilizer spreader takes about 20 minutes per acre per crop to broadcast ammonium phosphate. After transplanting, one application of 186 pounds per acre of 15-15-15 fertilizer is used for sidedressing. Based on the equipment complement used, the tractor and fertilizer spreader takes about 20 minutes per acre per crop to sidedress 15-15-15 fertilizer. Weekly N applications begin a week after sidedressing. Urea ammonium nitrate (UAN32%) is applied 5 times through the drip irrigation system; about 5.40 gallons of UAN32% (19.11 lbs. of N) per application per acre for a total of 27 gallons of UAN32% (95.56 lbs. of N) per acre per crop. Afterwards, calcium ammonium nitrate (CAN17%) is applied 5 times through the drip irrigation system; about 8.89 gallons of CAN17% (19.11 lbs. of N) per application per acre is applied for the first 3 applications and about 20.74 gallons of CAN17% (44.60 lbs. of N) per application per acre is applied for the last 2 applications (for a total of 68.16 gallons of CAN17%) to help mature celery for harvest.

Fertilizer prices may vary between regions and supply companies. In this study, fertilizer prices are based on bulk purchases from local suppliers in Ventura County. Ammonium phosphate 16-20-0 costs about \$0.49 per pound, 15-15-15 costs about \$0.47 per pound, UAN32% costs about \$4.50 per gallon, and CAN17% costs about \$3.80 per gallon.

Irrigation System. Celery irrigation in Ventura County uses a combination of sprinkler and drip systems. The cost of developed wells and permanent irrigation system are part of the land rental. However, we assumed growers purchase the portable system parts such as sprinklers, pipes, and drip tapes. The sprinkler system is estimated to costs about \$500 per acre and last up to 10 years. The drip tapes are estimated to costs about \$320 per acre based on one line for 40" bed centers and can be used for approximately 2 crops. We allocated \$160 per acre for one celery crop.

The sprinkler system is setup prior to transplanting. Setup time is estimated to take about 2 hours per acre per crop on a two-man (1 hour per person) crew using one trailer. The sprinkler system is removed once the plants have set. Removal is estimated to take 2 hours per acre per crop on a two-man crew using one trailer. After the sprinkler system is removed, the drip system is setup.

We assumed that a single line of drip tape is used per bed and is placed between two rows of plants. Drip tapes are anchored by a farm worker at the beginning of each row, followed by the drip layer implement installing the drip tapes on the surface, and then the worker cut the drip tapes at the end of the rows in order to connect the drip tapes to the water supply line. Machine and manual labor for anchoring, installing, cutting, and connecting the drip tapes are estimated to take about 25-30 minutes per acre (Zhu, Butts, Lam & Blankenship, 2004). In celery production, the drip tapes are removed before harvest. Drip tapes are removed by disconnecting the couplers from the water supply line and then the lifter with winder implement coils the drip tapes onto the spools. Machine and manual labor hours to disconnect, lift and coil drip tapes, and secure and replace-filled spools are estimated to take about 30-35 minutes per acre (Zhu, Butts, Lam & Blankenship, 2004).

These irrigation methods, sprinkler and surface drip irrigation are used for warm season plantings. However, all surface drip irrigation is increasingly common for other seasons. In cases where sprinklers are not use for plant settings, drip tapes are installed after final bedding to pre-irrigate soil prior to transplanting and to activate pre-plant herbicide.

Irrigation Applications. Water cost for irrigation varies in Ventura County and depends on whether district or well water is used. During our data collection, we were told that growers may use well and district water. However, we did not get sufficient information on the number of wells available for use or the depth of the well for pumping calculation. Therefore, we used the price of district water at \$170 per acre-foot (\$14.17 per acre-inch) to estimate water costs. Water extraction fees from the district and state were also factored into the costs of water.

Based on interview data, irrigation is done once per acre per week after transplanting for a total of 13 irrigations and 2 acre-feet of water for one celery crop season. Six acre-inches (2 ac-in per irrigation per week for 3 weeks) of water is applied through the sprinkler system to set the plants and eighteen acre-inches (1.8 ac-in per irrigation per week for 10 weeks) of water is applied through the drip system for the remaining season. Labor to switch the water on and off, inspections, and maintenance is estimated to take about 30 minutes per irrigation for a total of 6.5 hours per acre per crop.

Pest Management. The most harmful insect pests include serpentine leafminer, aphid, and beet armyworm. Most of these insect pests are treated at larval stage. Insect pests are controlled with insecticides. The most harmful diseases include late blight, pink rot, and Fusarium yellows. Late blight is managed by using pathogen free seed and fungicides. Pink rot is a soil borne fungal disease and managed by fungicides. Control for Fusarium yellows is using resistant and tolerant cultivars.

A contract pest control advisor (PCA) monitors and scouts the fields throughout the crop season for insect pests, diseases, beneficial insects, and agronomic problems to determine if control measures are necessary. The PCA consultation fee for celery crop may vary by location; however, we used an average of \$36 per acre per crop in this study based on interview data from growers and PCAs.

Pesticides applications may vary depending on types of insect pests and diseases infestation and recommendations from the PCA. Typically a mixed pesticide spray is applied to prevent and control insect pests and diseases. Pesticide materials are rotated after each application to slow and prevent resistance development. Depending on the production season and infestation level in the field, the PCA may recommend anywhere from three to four pesticide applications per acre per crop. Each application consists of a mixture of materials. Some of the materials used in the mixture could be Coragen (Chlorantraniliprole), Trigard (Cyromazine), Assail (Acetamiprid), Echo720 (Chlorothalonil), Tilt (propiconazole), and Botran (Dicloran) to control insect pests and diseases. In this study, the first pesticide application is applied after transplanting (August); the second application is applied during midseason (September) and the third application is applied before harvest (October). If necessary and depending on infestation level, a fourth application may be applied.

We used custom pesticide treatment which cost approximately \$120 per acre for application and material. Written recommendations are required for commercially applied pesticides by licenses pest control advisors. Pest control materials and label rates mentioned in this study are listed on the UCIPM website at http://ucipm.ucdavis.edu/PMG/selectnewpest.celery.html. For information on pesticide use permits, contact your County Agricultural Commissioner's office.

Weed Management. Growers in Ventura County use selective herbicides that can be applied either preplant or post-plant to control a wide range of grass and broadleaf weeds. Cultivation and hand weeding are also done during the growing season. In this study, herbicide is sprayed once after transplanting. Two-pint (\$4 per pint) of Caparol (Prometryn) herbicide is sprayed (using tractor and sprayer) and takes about 10 minutes per acre. Caparol costs about \$32 per gallon. Custom mechanical cultivation for weed

control costs about \$15 per acre and is done once during mid-growing season. Custom hand weeding costs about \$85 per acre and is done once before harvesting.

Celery Free Period. Ventura County enforces a celery-free period from July 15th to Aug 4th to control western celery mosaic disease (CeMV). According to the Ventura County Agriculture Commissioner's office, inspectors search for planted and wild celery in areas where it is typically found. If celery is found during the host free period it must be plowed under, hand pulled or sprayed with herbicides (2012).

Food Safety Program. Many growers of vegetable crops like celery incorporate and implement a Food Safety program. According to the United States Department of Agriculture – Agriculture Marketing Service (USDA-AMS), Good Agriculture Practice (GAP) guidelines were developed to educate and help growers reduce food safety hazards on farm operations for minimizing microbial contamination during the growing and harvesting seasons (2011). In this study, we assumed growers participate in annual GAP audit and certification. Growers also conduct two (one test for farm, one test for water reservoir) microbial water tests per month (total of 10 water test per acre from land preparation to harvest for one celery crop) as part of their Food Safety program.

There are many GAP certification programs in California. Each farm operation will be different; therefore growers should decide on the GAP certification program that best fit their needs. The cost of most third party GAP audit and certification programs are not public information. However, the United Fresh Produce Association pre-farm-gate matrix provided average fees for GAP certification. From the matrix, we chose to use in this study the fees charged by Primus Lab for GAP certification. Two types of audits are done for GAP certification through Primus Lab: farm and harvest crew audits. The farm audit costs about \$550 per farm per year (\$0.46 per acre for 5 months based on 500-acre farm). Two harvest crew audits costs about \$390 per crop season (\$0.78 per acre). Microbial water test costs about \$34 per 250-milliliter sample. Two water samples are collected per month per farm operation. Therefore for the 5-month (land preparation to harvest) celery crop, the total costs of microbial water test will be \$340 for the entire operation (\$0.68 per acre for 5 months).

Conditional Waiver Program. The Federal Clean Water Act (CWA) and the Porter-Cologne Water Quality Control Act, authorize regulators (Regional Water Quality Control Boards) to control discharges into surface water and ground water. Historically, the regional water quality control boards waived the waste discharge requirements for irrigated farmlands. However, the 1999 Senate Bill 390 banned the waiver and set the waiver expiration date to 2003. The regional boards had to come up with an alternate method to regulate discharges from irrigated farmlands. According to the Farm Bureau of Ventura County, the Los Angeles regional board, which overseas Ventura County, adopted its first conditional waiver program to regulate discharges from irrigated farmlands in November 2005 and was renewed in October 2010.

The conditional waiver program requires dischargers to submit Notice of Intent (NOI) to comply with the program, annual site monitoring reports, assessment and mitigation plans, and fulfillment of a minimum of eight credit hours education for each group member and or individual non-member. Ventura County Agricultural Irrigated Land Group (VCAILG) was formed in March 2006 and approved in December 2006 to be a group discharger in order to comply with the conditional waiver program set by the Los Angeles regional board. VCAILG membership is voluntary. However, non-members must be in compliance with the conditional waiver program individually and follow the same requirements. The program is administered by the Ventura County Farm Bureau. The Farm Bureau provides staff support, maintain records, and oversee consultants, and handles correspondences between members and the Los Angeles regional board.

The program cost varies by year, watershed, and depends on the scope of work performed. Generally, the program cost covers monitoring, reporting, mitigation, state board fees and the farm Bureau administrative fee. There are four watersheds in Ventura County: Ventura River, Santa Clara River, Calleguas Creek, and Oxnard Plain watersheds. Based on interview data, the majority of the celery production falls within the Calleguas Creek watershed. The average cost for this watershed was \$23 per acre per year in 2012 (Farm Bureau). Therefore, we used \$9.58 per acre (for 5 months) to reflect cost for one crop in this study.

HARVESTING AND MARKETING

Table 1. Average Yield for Fresh Market Celery, Oxnard Plain, Ventura County, 2007-2011						
Year	Yield/Acre					
2007	1,320					
2008	1,270					
2009	1,370					
2010	1,440					
2011	1,370					
Average	1,350					
*Based on Ventura County Agricultural Commissioner's						

Celery is hand-harvested and field packed into 50, 55, or 60 pound cartons (depending on market and handler requirement) by contract harvesters than haul, cooled, and sold. In this study in the staggering schedule, we assumed transplanting an acre to take place once therefore harvesting will also be done once. We based harvesting costs on 55-pound cartons. Based on interview data, harvesting costs estimate is about \$4.99 per 55-pound carton.

Yield and Price. We used the California agriculture statistics average celery yield which is about 1,350 cartons (55-pound carton) per acre per crop for this study. We estimated gross returns based on \$11 per carton price.

California Celery Research Program Assessment. The California Department of Food and Agriculture (CDFA) established an assessment rate of one and six-tenth cent per one hundred pounds (\$0.016/cwt.) to be levied on all celery producers and remitted to first handler. Therefore, in this study, we used an assessment fee of \$0.0088 per carton (55-pound carton).

INTEREST ON OPERATING CAPITAL. Interest on operating capital is calculated at an annual operating loan (short-term) rate of 5.75% provided by the Production Credit Association. The interest on operating capital reflects borrowing costs and or opportunity costs for money used in the operation for producing celery. An opportunity cost is the return foregone by choosing to produce celery instead of using the money on other alternative investment options.

LABOR. Labor wages are based on interview data, includes owner and hired services. The wage rates used for this study including benefits are \$15.30 per hour (28% for benefits) for machine operators and \$11.98 per hour (28% for benefits) for non-machine and irrigation labor.

EQUIPMENT OPERATING COSTS. Equipment operating cash costs for fuel, lubrication, and repairs are calculated using formulas and coefficients developed by the American Society of Agricultural Engineers (ASAE). Repair costs are based on purchase price, annual hours use, total hours of life, and repair coefficients formulated by the ASAE. Fuel and lubrication costs are also determined by ASAE equations based on machinery horsepower (maximum PTOHP) and the type of fuel used. We used average fuel prices of \$3.84 per gallon for diesel and \$4.08 per gallon for gasoline, obtained from the U.S. Energy Information Administration.

CASH OVERHEAD COSTS

Land Rent. Land rental for row crop vary by region and depend on the availability of well water and permanent irrigation systems. The landowner typically maintains the well and permanent irrigation systems. Land rent for row crop in Ventura County costs about \$2,800 per acre per year. We used \$1,167 per acre for 5 months to reflect rental for one celery crop.

Office Expenses. Expenses in this category include office supplies, telephone services (mobile and landline), office machines, bookkeeping, accounting, legal fees, and so on. Based on interview data, office expenses average about \$500 per acre per year; covering all crops produced on the farm. Therefore, we used \$208 per acre for 5 months to reflect the cost for one celery crop.

Farm Manager. Vegetable crop production for a farm this size in the Oxnard Plain is managed by farm managers. A farm manager makes on average \$200 per acre per year. Therefore we used \$83 per acre for 5 months to reflect the cost for one celery crop.

Sanitation Facility. Sanitation facilities are required during transplanting, hand weeding, and harvesting for field workers. These operations are done by contractors who provide their own sanitation facilities therefore growers do not incur the costs.

Liability and Property Insurance. Liability insurance (to cover accidents on the entire farm) for a farm size specified in this study is about \$1,188 per year. Therefore, the cost to cover one crop is \$495 (\$0.99 per acre for 5 months). In addition, property insurance is calculated at \$8.17 per \$1,000 valuation.

Property Taxes. Counties charge a base property tax rate of 1 percent on the assessed value of the property, including equipment, building, and improvements. Special assessment districts in some counties charge additional taxes on property. In this study, we calculated property taxes at the county base tax rate of 1 percent of the property value.

Investment Repairs. Repair costs are the annual maintenance costs for investments in non-cash overhead. The repairs are calculated as a percentage of the new cost distributed over the investment life. Annual repairs in this study are calculated as 2% of the new cost.

NON-CASH OVERHEAD COSTS

Farm Building. We assumed that a steel farm building about 2,600 square-feet is used for this size farm. The value is estimated based on current market price per square-foot.

Tools. The farm shop includes various kinds of tools necessary for quick repair of farm machinery. The value of tools is estimated based on used and new prices.

Sprinkler System. The portable sprinkler system parts costs about \$500 per acre and last up to 10 years before replacement.

Fuel Tank. We assumed a farm this size will own at least one fuel tank, sizing 550 gallons.

Ownership Cost of Equipment and Farm Investments. We used the capital recovery method to calculate ownership costs of farm equipment and investments. This method allows growers to calculate an annual amount of money to charge the enterprise so that the value of assets will be recovered within a specific period at the designated interest rate. The interest we used to calculate ownership cost is 4.75%, which is California's long-term rate of return on agricultural production assets from current income. We valued the equipment complement at 60% of new prices to reflect the mix of old and new equipment complement.

SUMMARY OF PRODUCTION COSTS

Production costs given our assumptions of farm size, production practices and 2012/2013 prices are presented in tables 1 and 2 by type of activity and by type of inputs, respectively. Our estimate of production costs for celery is \$11,963 per acre. Figure 1 shows the breakdown of costs. It includes 28% (\$3,361) accounted for by cultural practices (consisting of land preparation, transplanting, irrigation, fertilization, pest and weed control, equipment, and conditional waiver and food safety programs); 56% (\$6,750) by harvesting (picking, packing, hauling, cooling, selling, and California Celery Research program assessment); 1% (\$90.86) by interest on operating capital; 14% (\$1,637) by cash overhead (land rent, office expenses, farm manager, drip tapes, insurances, taxes and investment repairs); and 1% (\$124) by non-cash overhead (capital recovery of building, tools, sprinkler system, fuel tank, and equipment).

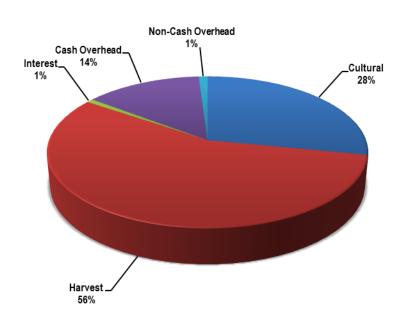


Figure 1. Proportion of Production Costs for Celery Production in Ventura County, 2012-2013

PROFITABILITY ANALYSIS

We analyzed profitability using break-even costs and economic margins. A break-even cost is the cost of production per unit; that is the total cost of production per acre divided by the yield per acre. Break-even costs allow growers to compare expected market prices with the unit cost of production.

Gross margin (or returns above cash costs) is what growers often refer to as profit if there is no debt on the farming operation. It approximates the return to management and investment. If you deduct depreciation, it also approximates taxable income. Gross margin is calculated as gross returns (price multiplied by yield) minus cash costs production and overhead.

Economic profit (or returns above total cost, including management) is a very useful measure of how attractive the enterprise is for potential investors and entrants into the business. Economic profit can be positive or zero. A zero economic profit should not be alarming if all costs, including the owners labor and management costs, are included (and assumed paid) in the production cost. In this study, owner's labor is included but we did not include management charges, so the return after all costs are deducted

reflects returns to management. Returns to management are calculated as gross returns minus cash and non-cash costs of production.

Given the assumptions upon which we based this study, the break-even price for the average yield of 1,350 cartons (55-pound carton) per acre is estimated at about \$8.77 per carton to cover all cash costs and \$8.86 per carton to cover total costs. On the other hand, the break-even yield for the average price of \$11 per carton (55-pound carton) is about 1,076 cartons per acre for cash costs and 1,088 cartons per acre for total costs. Break-even prices are calculated as the costs of production divided by yield per acre and break-even yields are calculated as the production costs divided by price per carton.

Crop yield and prices received by growers, however, may vary depending on location which could influence production practices and costs. We have provided range analyses of price and yield variations on profitability (Table 4) so that each grower can find the figures that best match his or her specific situation. The range analyses include break-even prices at various yields as well as gross margin and returns to management at various yield and price combinations. The gross margin and returns to management ranges are analyzed at increments of \$0.50 per carton for prices and 50 cartons per acre for yield.

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Table 1. Costs per Acre to Produce Celery in Ventura County, 2012/2013

	UC C	OOPERATI	VE EXTEN	SION				
	Operation			Ca	sh and I al	or Costs p	er Acre	
	Time	Labor		Lube	Material	Custom/	Total	Your
Operation	(Hrs/A)	Cost	Fuel &	Repairs	Cost	Rent	Cost	Cost
Land Prep:	0.44	7.54	00.00	44.40	•		50.05	
Disc (4x)	0.41 0.65	7.54	33.32 52.52	11.18 17.14	0	0	52.05 81.54	
Subsoil (2x) Roller (5x)	0.65	11.88 6.75	29.83	8.38	0	0	44.96	
Land Level (3x)	0.37	8.36	36.94	12.66	0	0	57.95	
Broadcast Fertilizer	0.34	6.18	27.32	8.17	92.12	0	133.80	
Chisel Plow	0.12	2.23	9.85	3.27	0	0	15.35	
List Beds	0.08	1.41	6.25	1.99	0	0	9.65	
Shape Beds	0.28	5.09	22.48	7.16	0	0	34.72	
TOTAL Land Prep COSTS	2.7	49	219	70	92	0	430	
Transplanting:	0.42	7 70	6.50	2.94	0	0	17 22	
Sprinkler Irrigation Setup (machine) Sprinkler Irrigation Setup (labor)	0.42 2	7.78 23.96	6.59 0	2.94	0	0	17.32 23.96	
Transplant	0	23.90	0	0	945	400	1,345	
Herbicide Treatment	0.12	2.26	1.92	1.04	8	0	13.22	
Irrigation & System Inspection (3x)	1.5	17.97	0	0	85.02	0	102.99	
TOTAL Transplant COSTS	4.04	52	9	4	1,038	400	1,502	
•								
Growing:								
Sprinkler Irrigation Removal (machine)	0.42	7.78	6.59	2.96	0	0	17.33	
Sprinkler Irrigation Removal (labor)	2	23.96	0	0	0	0	23.96	
Drip Setup (machine)	0.17	3.18	2.7	1.23	0	0	7.11	
Drip Setup (labor)	0.25	3	0	0	0	0	3	
Sidedress - 15-15-15	0.34	6.18	5.24	2.8	87.42	0	101.64	
Fertilization - UAN32% (5x)	0	0	0	0	121.48 0	0	121.48	
Pest Control Advisor Pesticide Treatment Appl. (3x)	0	0	0 0	0	0	36 360	36 360	
Weed Cultivation	0	0	0	0	0	15	15	
Fertilization - CAN17% (5x)	0	0	0	0	258.99	0	258.99	
Hand weeding	0	0	0	0	0	85	85	
Irrigation & System Inspection (10x)	5	59.9	0	0	255.06	0	314.96	
Conditional Waiver Program	0	0	0	0	0	9.58	9.58	
Microbial Water Test	0	0	0	0	0	0.68	0.68	
Food Safety Program	0	0	0	0	0	1.24	1.24	
Drip Irrigation Removal (machine)	0.29	5.42	4.59	2.41	0	0	12.41	
Drip Irrigation Removal (labor)	0.25	3	0	0	0	0	3	
Pickup Truck	2	36.72	12.24	7.95	0	0	56.91	
TOTAL Growing COSTS	10.72	149	31	17	723	508	1,428	
Harvesting and Marketing: Cut, Pack, Haul, Cool, Sell	0	0	0	0	0	6,738.12	6,738.12	
California Celery Research Program								
Assessment	0	0	0	0	0	11.88	11.88	
TOTAL Harvesting and Marketing COSTS	0	0	0	0	0	6,750	6,750	
Interest on Operating Capital @ 5.75%							90.86	
TOTAL OPERATING COSTS/ACRE	17.47	251	258	91	1,853	7,658	10,202	
AAAU OVERUEAR								
CASH OVERHEAD:							1 167	
Land Rent Office Expenses							1,167 208	
Liability Insurance							0.99	
Farm Manager							83	
Drip Tapes							160	
Property Taxes							5.36	
Property Insurance							6.71	
Investment Repairs							6.31	
TOTAL CASH OVERHEAD COSTS/ACRE							1,637	
TOTAL CASH COSTS/ACRE							11,839	
NON-CASH OVERHEAD:		Per produ Acre		al Cost Recovery				
Building		46.8	Capital F	4.21			4.21	
Tools		16		1.44			1.44	
Sprinkler System		250		29 97			29.97	
Sprinkler System Fuel Tank 550 gallons		250 2.50		29.97 0.23			29.97 0.23	
Sprinkler System Fuel Tank 550 gallons Equipment		250 2.50 779.05		29.97 0.23 87.85			0.23 87.85	
Fuel Tank 550 gallons		2.50		0.23			0.23	

Table 2. Costs and Returns per Acre to Produce Celery in Ventura County, 2012/2013

	RATIVE EXTE			
	Quantity/ Acre	Unit	Price or Cost/Unit	Value or Cost/Acre
GROSS RETURNS			***	
Celery TOTAL GROSS RETURNS	1,350 1,350		\$11	14,850 14,85 0
OPERATING COSTS				
Custom:				908
Custom Transplanting	1	acre	400	400
Pest Control Advisor		acre	36	36
Pesticide Application		acre	120	360
Weed Cultivation		acre	15	15
Hand Weeding Conditional Waiver Program		acre acre	85 9.58	89.58 9.58
Microbial Water Test		acre	0.68	0.68
Food Safety - Farm Audit		acre	0.46	0.46
Food Safety - Harvest Crew Audits	1	acre	0.78	0.78
Fertilizer:				560
16-20-0	188		0.49	92.12
15-15-15	186		0.47	87.42
UAN32% CAN17%	27.00		4.5 3.80	121.48 258.99
Herbicide:	68.16	gai	3.00	250.9
Caparol (Prometryn)	0.25	gal	32	,
Water:		3		340
District Water	24	ac-in	14.17	340.08
Harvest:				6,75
Cut, Pack, Haul, Cool, Sell	1350	crtn	4.99	6,738.12
California Celery Research Program Assessment	1350	crtn	0.0088	11.8
Planting Materials:				94
Celery Plant	45000	plant	0.021	94
Labor:				25°
Equipment Operator Labor	7.76		15.3	118.76
Irrigation Labor	11	hrs	11.98	131.78
Machinery : Fuel-Gas	3	gal	4.08	35 0 12.2
Fuel-Diesel	64.10		3.84	246.1
Lube		J -		38.70
Machinery Repair				52.5
Interest on Operating Capital (5.75%)				90.86
TOTAL OPERATING COSTS/ACRE				10,20
TOTAL OPERATING COSTS/CRTN NET RETURNS ABOVE OPERATING	COSTS			7.50 4,648
				.,
CASH OVERHEAD COSTS Land Rent				1,16
Office Expenses				20
Liability Insurance				0.99
				83
Farm Manager				160
3				10
Drip Tapes Property Taxes				5.3
Drip Tapes Property Taxes Property Insurance				5.3 6.7
Farm Manager Drip Tapes Property Taxes Property Insurance Investment Repairs	205			5.3 6.7 6.3
Drip Tapes Property Taxes Property Insurance Investment Repairs TOTAL CASH OVERHEAD COSTS/AG				5.3 6.7 6.3 1,63
Drip Tapes Property Taxes Property Insurance Investment Repairs TOTAL CASH OVERHEAD COSTS/ACTOTAL CASH OVERHEAD COSTS/CI				5.3 6.7 6.3 1,63
Drip Tapes Property Taxes Property Insurance Investment Repairs TOTAL CASH OVERHEAD COSTS/AG TOTAL CASH OVERHEAD COSTS/CI TOTAL CASH COSTS/ACRE				5.30 6.7 6.3 1,63 1.2 11,83
Drip Tapes Property Taxes Property Insurance Investment Repairs TOTAL CASH OVERHEAD COSTS/AC TOTAL CASH COSTS/AC TOTAL CASH COSTS/ACRE TOTAL CASH COSTS/ACRE	RTN			5.30 6.7 6.3 1,63 1.2 11,833 8.7
Drip Tapes Property Taxes Property Insurance Investment Repairs TOTAL CASH OVERHEAD COSTS/ACT TOTAL CASH OVERHEAD COSTS/CI TOTAL CASH COSTS/ACRE TOTAL CASH COSTS/CRTN NET RETURNS ABOVE CASH COSTS	RTN	ery)		5.30 6.7 6.3 1,63 1.2 11,833 8.7
Drip Tapes Property Taxes Property Insurance Investment Repairs TOTAL CASH OVERHEAD COSTS/ACT TOTAL CASH OVERHEAD COSTS/CI TOTAL CASH COSTS/ACRE TOTAL CASH COSTS/CRTN NET RETURNS ABOVE CASH COSTS NON-CASH OVERHEAD COSTS (Ca	RTN	ery)		5.3i 6.7 6.3 1,63 1.2 11,83: 8.7 3,01
Drip Tapes Property Taxes Property Insurance Investment Repairs TOTAL CASH OVERHEAD COSTS/AG TOTAL CASH OVERHEAD COSTS/CI TOTAL CASH COSTS/ACRE TOTAL CASH COSTS/ACRE TOTAL CASH COSTS/CRTN NET RETURNS ABOVE CASH COSTS NON-CASH OVERHEAD COSTS (Cal Building	RTN	ery)		5.3i 6.7 6.3 1,63 1.2 11,83i 8.7 3,01
Drip Tapes Property Taxes Property Insurance Investment Repairs TOTAL CASH OVERHEAD COSTS/AC TOTAL CASH OVERHEAD COSTS/CI TOTAL CASH COSTS/ACRE TOTAL CASH COSTS/ACRE TOTAL CASH COSTS/CRTN NET RETURNS ABOVE CASH COST: NON-CASH OVERHEAD COSTS (Cal Building Tools Sprinkler System	RTN	ery)		5.3i 6.7 6.3 1,63 1.2 11,83i 8.7 3,01
Drip Tapes Property Taxes Property Insurance Investment Repairs TOTAL CASH OVERHEAD COSTS/AC TOTAL CASH COSTS/ACRE TOTAL CASH COSTS/ACRE TOTAL CASH COSTS/CRTN NET RETURNS ABOVE CASH COSTS NON-CASH OVERHEAD COSTS (Cal Building Tools Sprinkler System Fuel Tank 550 gallons	RTN	ery)		5.30 6.7 6.3 1,63 1.2 11,83 8.7 3,01 4.2 1.4 29.9 0.2
Drip Tapes Property Taxes Property Insurance Investment Repairs TOTAL CASH OVERHEAD COSTS/AC TOTAL CASH OVERHEAD COSTS/CI TOTAL CASH COSTS/ACRE TOTAL CASH COSTS/CRTN NET RETURNS ABOVE CASH COSTS NON-CASH OVERHEAD COSTS (Ca Building Tools Sprinkler System Fuel Tank 550 gallons Equipment	RTN S pital Recove	ery)		5.30 6.7 6.3 1,63 1.2 11,83 8.7 3,01 4.2 1.44 29,9 0.2 87.8
Drip Tapes Property Taxes Property Insurance Investment Repairs TOTAL CASH OVERHEAD COSTS/AC TOTAL CASH COSTS/AC TOTAL CASH COSTS/ACRE TOTAL CASH COSTS/ACRE TOTAL CASH COSTS/CRTN NET RETURNS ABOVE CASH COSTS NON-CASH OVERHEAD COSTS (Cal Building Tools Sprinkler System Fuel Tank 550 gallons Equipment TOTAL NON-CASH OVERHEAD COS	S pital Recove	ery)		5.30 6.7 6.3: 1,63: 11,83: 8.7: 3,01: 4.2: 1.44: 29.9: 0.2: 87.8:
Drip Tapes Property Taxes Property Insurance Investment Repairs TOTAL CASH OVERHEAD COSTS/ACT TOTAL CASH OVERHEAD COSTS/CI TOTAL CASH COSTS/ACRE TOTAL CASH COSTS/ACRE TOTAL CASH COSTS/CRTN NET RETURNS ABOVE CASH COSTS NON-CASH OVERHEAD COSTS (Cal Building Tools Sprinkler System Fuel Tank 550 gallons Equipment TOTAL NON-CASH OVERHEAD COST TOTAL NON-CASH OVERHEAD COST TOTAL NON-CASH OVERHEAD COST TOTAL NON-CASH OVERHEAD COST	S pital Recove	ery)		5.36 6.7' 6.3' 1,63' 11,839 8.7' 3,01' 4.2' 1.44 29.9' 0.2' 87.8' 124
Drip Tapes Property Taxes Property Insurance Investment Repairs TOTAL CASH OVERHEAD COSTS/AC TOTAL CASH COSTS/AC TOTAL CASH COSTS/ACRE TOTAL CASH COSTS/ACRE TOTAL CASH COSTS/CRTN NET RETURNS ABOVE CASH COSTS NON-CASH OVERHEAD COSTS (Cal Building Tools Sprinkler System Fuel Tank 550 gallons Equipment TOTAL NON-CASH OVERHEAD COS	S pital Recove	ery)		5.36 6.77 6.33 1,633 1.27 11,838 8.77 3,011 4.22 1.44 29.97 0.23 87.86 124 0.09

Table 3. Monthly Cash Costs per Acre to Produce Celery in Ventura County, 2012/2013

Beginning 07-12	JUL	AUG	SEP	OCT	NOV	TOTAL
Ending 11-12	12	12	12	12	12	
Land Prep:						
Disc (4x)	52.05					52.05
Subsoil (2x)	81.54					81.54
Roller (5x)	44.96					44.96
Land Level (3x)	57.95					57.95
Broadcast Fertilizer	133.8					133.8
Chisel Plow	15.35					15.35
List Beds	9.65					9.65
Shape Beds	34.72					34.72
TOTAL Land Prep COSTS	430					430
Transplanting:						
Sprinkler Setup (machine)		17.32				17.32
Sprinkler Setup (labor)		23.96				23.96
Transplant		1,345				1,345
Herbicide Treatment		13.22				13.22
Irrigation & System Inspection (3x)		102.99				102.99
TOTAL Transplant COSTS	0	1,502				1,502
Growing:		· · · · · · · · · · · · · · · · · · ·				
Sprinkler Irrigation Removal (machine)		17.33				17.33
Sprinkle Irrigation Removal (labor)		23.96				23.96
Drip Irrigation Setup (machine)		7.11				7.11
Drip Irrigation Setup (labor)		3				3
Sidedress - 15-15-15		101.64				101.64
Fertilization - UAN32% (5x)			97.19	24.3		121.48
Pest Control Advisor		36	00			36
Pesticide Treatment Appl. (3x)		120	120	120		360
Weed Cultivation			15	0		15
Fertilization - CAN17% (5x)			33.78	225.21		258.99
Hand weeding			00.70	85		85
Irrigation & System Inspection (10x)		31.5	157.48	125.98		314.96
Conditional Waiver Program		9.58	107.10	120.00		9.58
Microbial Water Test	0.14	0.14	0.14	0.14	0.14	0.68
Food Safety Program	0.11	0.46	0.11	0.11	0.78	1.24
Drip Irrigation Removal (machine)		00		12.41	00	12.41
Drip Irrigation Removal (labor)				3		3
Pickup Truck	11.38	11.38	11.38	11.38	11.38	56.91
TOTAL Growing COSTS	12	362	435	607	12	1,428
Harvesting and Marketing:						1,120
Cut, Pack, Haul, Cool, Sell					6,738.12	6,738.12
California Celery Research Program					0,. 002	0,.00
Assessment					11.88	11.88
TOTAL Harvesting and Marketing COSTS	0	0	0	0	6,750	6,750
Interest on Operating Capital (5.75%)	3.97	16.76	3.91	5.46	60.77	90.86
TOTAL OPERATING COSTS/ACRE	446	1,881	439	613	6,823	10,202
CASH OVERHEAD		1,001		0.0	0,020	10,202
Land Rent	233	233	233	233	233	1,167
Office Expenses	41.6	41.6	41.6	41.6	41.6	208
Liability Insurance	0.99	71.0	41.0	41.0	71.0	0.99
Farm Manager	16.6	16.6	16.6	16.6	16.6	83
Drip Tapes	10.0	160	10.0	10.0	10.0	160
Property Taxes	5.36	100				5.36
Property Insurance	6.71					6.71
Investment Repairs	1.26	1.26	1.26	1.26	1.26	6.31
TOTAL CASH OVERHEAD COSTS	306	453	293	293	293	1,637
TOTAL CASH COSTS/ACRE	751	2,334	732	906	7,116	11,839
TOTAL CASTI COSTS/ACRE	731	2,334	132	300	1,110	11,038

Table 4. Range Analysis: Income and Costs Analyses to Produce Celery in Ventura County, 2012/2013

			YIELD) (crtns/acre))		
	1,200	1,250	1,300	1,350	1,400	1,450	1,500
OPERATING COSTS:							
Land Prep	430	430	430	430	430	430	430
Transplant	1,502	1,502	1,502	1,502	1,502	1,502	1,502
Growing	1,428	1,428	1,428	1,428	1,428	1,428	1,428
Harvest	6,000	6,250	6,500	6,750	7,000	7,250	7,500
Interest on operating capital @ 5.75%	84.12	86.37	88.61	90.86	93.11	95.35	97.60
TOTAL OPERATING COSTS/ACRE	9,445	9,697	9,949	10,202	10,454	10,706	10,958
Total Operating Costs/crtn	7.87	7.76	7.65	7.56	7.47	7.38	7.31
CASH OVERHEAD COSTS/ACRE	1,637	1,637	1,637	1,637	1,637	1,637	1,637
TOTAL CASH COSTS/ACRE	11,082	11,335	11,587	11,839	12,091	12,344	12,596
Total Cash Costs/crtn	9.24	9.07	8.91	8.77	8.64	8.51	8.40
NON-CASH OVERHEAD COSTS/ACRE	124	124	124	124	124	124	124
TOTAL COSTS/ACRE	11,206	11,458	11,710	11,963	12,215	12,467	12,719
Total Costs/crtn	9.34	9.17	9.01	8.86	8.72	8.60	8.48

RETURNS PER ACRE ABOVE OPERATING COSTS AT VARIOUS YIELDS AND PRICE COMBINATION

PRICE(\$/crtn)			YIEL	D(crtn/acre)			
Celery	1200	1250	1300	1350	1400	1450	1500
\$9.50	1,955	2,178	2,401	2,623	2,846	3,069	3,292
\$10.00	2,555	2,803	3,051	3,298	3,546	3,794	4,042
\$10.50	3,155	3,428	3,701	3,973	4,246	4,519	4,792
\$11.00	3,755	4,053	4,351	4,648	4,946	5,244	5,542
\$11.50	4,355	4,678	5,001	5,323	5,646	5,969	6,292
\$12.00	4,955	5,303	5,651	5,998	6,346	6,694	7,042
\$12.50	5,555	5,928	6,301	6,673	7,046	7,419	7,792

RETURNS PER ACRE ABOVE OPERATING AND CASH COSTS AT VARIOUS YIELDS AND PRICE COMBINATION

PRICE(\$/crtn)			YIEL	D(crtn/acre)			
celery	1200	1250	1300	1350	1400	1450	1500
\$9.50	318	540	763	986	1,209	1,431	1,654
\$10.00	918	1,165	1,413	1,661	1,909	2,156	2,404
\$10.50	1,518	1,790	2,063	2,336	2,609	2,881	3,154
\$11.00	2,118	2,415	2,713	3,011	3,309	3,606	3,904
\$11.50	2,718	3,040	3,363	3,686	4,009	4,331	4,654
\$12.00	3,318	3,665	4,013	4,361	4,709	5,056	5,404
\$12.50	3,918	4,290	4,663	5,036	5,409	5,781	6,154

RETURNS PER ACRE ABOVE TOTAL COSTS AT VARIOUS YIELDS AND PRICE COMBINATION

PRICE(\$/crtn)			YIEL	D(crtn/acre)			
celery	1200	1250	1300	1350	1400	1450	1500
\$9.50	194	417	640	862	1,085	1,308	1,531
\$10.00	794	1,042	1,290	1,537	1,785	2,033	2,281
\$10.50	1,394	1,667	1,940	2,212	2,485	2,758	3,031
\$11.00	1,994	2,292	2,590	2,887	3,185	3,483	3,781
\$11.50	2,594	2,917	3,240	3,562	3,885	4,208	4,531
\$12.00	3,194	3,542	3,890	4,237	4,585	4,933	5,281
\$12.50	3.794	4.167	4.540	4.912	5.285	5.658	6.031

Table 5. Farm Investment for Producing Celery: Values and Annual Costs based on 1,000-Farmed Acres in Ventura County, 2012/2013

					Annual Invest	ment Costs	
		Yrs	Salvage	Capital			
Description	Price	Life	Value	Recovery	Insurance	Taxes	Total
350 HP Tractor #1	207,300	16	37,129.03	17,187.13	998.49	1,222.15	19,407.77
350 HP Tractor #2	207,300	8	72,345.40	24,106.32	1,142.35	1,398.23	26,646.90
90 HP Tractor #1	49,500	12	12,375.65	4,717.56	252.76	309.38	5,279.70
90 HP Tractor #2	49,500	12	12,375.65	4,717.56	252.76	309.38	5,279.70
Disc - 21ft#1	19,950	9	3,986.42	2,410.34	97.78	119.68	2,627.80
Disc - 21ft#2	19,950	9	3,986.42	2,410.34	97.78	119.68	2,627.80
Subsoiler #1	12,500	6	3,603.47	1,909.95	65.78	80.52	2,056.25
Subsoiler #2	12,500	6	3,603.47	1,909.95	65.78	80.52	2,056.25
Land plane #1	22,000	9	4,396.06	2,658.01	107.83	131.98	2,897.82
Land plane #2	22,000	19	1,295.67	1,740.00	95.16	116.48	1,951.64
Roller #1	6,000	5	1,954.42	1,020.81	32.49	39.77	1,093.08
Fertilizer spreader #1	3,100	3	1,289.27	723.04	17.93	21.95	762.92
Fertilizer spreader #2	3,100	3	1,289.27	723.04	17.93	21.95	762.92
Chisel plow	13,500	16	1,147.04	1,174.10	59.83	73.24	1,307.17
Lister	8,300	25	234.86	569.14	34.86	42.67	646.68
Bed Shaper	7,500	7	1,913.44	1,047.63	38.45	47.07	1,133.15
Boom-type sprayer	4,600	12	637.13	471.09	21.39	26.19	518.67
Trailer #1	2,500	4	981.51	472.37	14.22	17.41	504.00
Trailer #2	2,500	4	981.51	472.37	14.22	17.41	504
Drip Layer	2,000	11	313.01	215.30	9.45	11.57	236.32
Tape Lifter & Winder	5,445	6	1,569.67	831.97	28.65	35.07	895.7
Truck: pickup #1	24,500	4	11,935.11	4,089.81	148.84	182.18	4,420.82
Truck: pickup #2	24,500	4	11,935.11	4,089.81	148.84	182.18	4,420.82
Truck: pickup #3	24,500	4	11,935.11	4,089.81	148.84	182.18	4,420.82
Truck: pickup #4	24,500	4	11,935.11	4,089.81	148.84	182.18	4,420.82
TOTAL	779,045		215,149	87,847	4,061	4,971	96,880
60% of new cost*	467,427		129,089	52,708	2,437	2,983	58,128

^{*}Used to reflect a mix of new and used equipment

				Annual Investment Costs					
		Yrs	Salvage	Capital					
Description	Price	Life	Value	Recovery	Insurance	Taxes	Repairs	Total	
INVESTMENT									
Building	46,800	15	4,680	4,211.95	210.3	257.4	936	5,615.65	
Tools	16,000	15	1,600	1,439.98	71.9	88	320	1,919.88	
Sprinkler System	250,000	10	25,000	29,973.32	1,000.83	1,375.00	5,000	37,349.15	
Fuel Tank 550 gallons	2,500	15	250	225	11.23	13.75	50	299.98	
TOTAL INVESTMENT	315,300		31,530	35,850	1,294	1,734	6,306	45,185	

ANNUAL BUSINESS OVERHEAD COSTS FOR 1 CELERY CROP

	Units/		Price/	Total
Description	Farm	Unit	Unit	Cost
Land Rent	500	acre	1167	583,500
Office Expenses	500	acre	208	104,000
Liability Insurance	500	acre	0.99	495
Farm Manager	500	acre	83	41,500
Drip Tapes	500	acre	160	80,000

Table 6. Hourly Costs for Equipment used in Celery Production in Ventura County, 2012/2013

			COSTS PER HOUR						
		Total	Cash Overhead			Operating		-	
	Celery	Annual				-		•	
	Hours	Hours	Capital			Lube &		Total	Total
Description	Used	Used	Recovery	Insurance	Taxes	Repairs	Fuel	Oper.	Costs/Hr.
350 HP Tractor #1	493	987	17.41	1.01	1.24	19.69	73.77	93.45	113.12
350 HP Tractor #2	988	1977	12.19	0.58	0.71	20.30	73.77	94.07	107.55
90 HP Tractor #1	486	972	4.85	0.26	0.32	5.79	14.14	19.94	25.37
90 HP Tractor #2	491	981	4.81	0.26	0.32	5.83	14.14	19.97	25.35
Disc - 21ft#1	103	206	11.70	0.47	0.58	5.24	0	5.24	17.99
Disc - 21ft#2	103	206	11.70	0.47	0.58	5.24	0	5.24	17.99
Subsoiler #1	162	324	5.89	0.20	0.25	4.78	0	4.78	11.13
Subsoiler #2	162	234	8.16	0.28	0.34	4.20	0	4.20	12.99
Land plane #1	152	304	8.74	0.35	0.43	5.50	0	5.50	15.03
Land plane #2	76	152	11.45	0.63	0.77	5.41	0	5.41	18.25
Roller #1	184	368	2.77	0.09	0.11	1.14	0	1.14	4.11
Fertilizer spreader #1	168	338	2.14	0.05	0.06	1.95	0	1.95	4.20
Fertilizer spreader #2	168	338	2.14	0.05	0.06	1.95	0	1.95	4.20
Chisel plow	61	122	9.62	0.49	0.6	4.63	0	4.63	15.35
Lister	39	78	7.3	0.45	0.55	3.44	0	3.44	11.73
Bed Shaper	139	276	3.80	0.14	0.17	3.52	0	3.52	7.62
Boom-type sprayer	62	124	3.80	0.17	0.21	2.05	0	2.05	6.23
Trailer #1	212	424	1.11	0.03	0.04	0.58	0	0.58	1.76
Trailer #2	212	424	1.11	0.03	0.04	0.58	0	0.58	1.76
Drip Layer	87	174	1.24	0.05	0.07	0.70	0	0.70	2.05
Tape Lifter & Winder	147	296	2.81	0.10	0.12	1.75	0	1.75	4.78
Truck: pickup #1	250	500	8.18	0.30	0.36	3.98	6.12	10.10	18.94
Truck: pickup #2	250	500	8.18	0.30	0.36	3.98	6.12	10.10	18.94
Truck: pickup #3	250	500	8.18	0.30	0.36	3.98	6.12	10.10	18.94
Truck: pickup #4	250	500	8.18	0.30	0.36	3.98	6.12	10.10	18.94

Table 7. Operations with Equipment for Celery Production in Ventura County, 2012/2013

Coperation	UC COOPERATIVE EXTENSION											
Description		Operation			Labor Type/	Rates/						
Disc	Operation		Tractor	Implement			Unit					
Disc												
Disc												
Discription Subport		-										
Subsoli												
Subsol Au												
Roter		-										
Roler July 350 IPP Tractor #1 Roler #1 Equip. Op. Labor 0.09 hour Roler July 350 IPP Tractor #1 Roler #1 Equip. Op. Labor 0.09 hour Roler July 350 IPP Tractor #1 Roler #1 Equip. Op. Labor 0.09 hour Land Level July 350 IPP Tractor #2 Land plane #1 Equip. Op. Labor 0.18 hour Land Level July 350 IPP Tractor #2 Land plane #1 Equip. Op. Labor 0.18 hour Land Level July 350 IPP Tractor #2 Laber plane #1 Equip. Op. Labor 0.18 hour Land Bede July 350 IPP Tractor #2 Laber Equip. Op. Labor 0.18 hour Lale Beds July 350 IPP Tractor #2 Laber Equip. Op. Labor 0.18 hour Lale Beds July 350 IPP Tractor #1 Bed Shaper Equip. Op. Labor 0.39 hour Sprake Irrigation Setup (tabor) July 90 IPP Tractor #1 Boom-type sprayer Equip. Op. Labor 0.39 hour Irrigation A. System Inspection Aug 90 IPP Tra		-										
Roler July 300 HP Tractor #1 Roler #1 Equip. Op. Labor 0.09 hour Roler July 330 HP Tractor #1 Roler #1 Equip. Op. Labor 0.09 hour Roler July 330 HP Tractor #1 Roler #1 Equip. Op. Labor 0.09 hour Land Level July 350 HP Tractor #2 Land plane #1 Equip. Op. Labor 0.18 hour Land Level July 350 HP Tractor #2 Land plane #2 Equip. Op. Labor 0.18 hour Chisel Plow July 350 HP Tractor #2 Chisel plow Labr Chisel Plow Lister Bads July 350 HP Tractor #2 Labr Chisel plow Labr 0.09 hour Shape Beds July 350 HP Tractor #1 Trader #1 Frager Plane Equip. Op. Labor 0.08 hour Tracellant Aug 90 HP Tractor #1 Boom type sprayer Equip. Op. Labor 0.03 hour Tracel #1 Aug 90 HP Tractor #2 Trater #2 Equip. Op. Labor 0.05 hour Irrigation & System Inspection Aug 90 HP		-										
Roller												
Roller												
Land Level												
Land Level												
Land Level July 350 HP Tractor #2 Land plane #2 Equip. Op. Labor 0.18 hour 180 1		-		•								
Broadcast Fertitazer						0.18	hour					
188 bas	Land Level	July	350 HP Tractor #2		Equip. Op. Labor	0.18	hour					
Chee Pow List Bads	Broadcast Fertilizer	July	350 HP Tractor #2	Fertilizer spreader #1	Equip. Op. Labor	0.4	hour					
List Bedds					16-20-0 (pre-plant)	188	lbs					
Shape Bodos July 350 HP Tractor #2 Bed Shaper Equip. Op. Labor 0.33 hour Sprinker Irrigation Setup (reachine) July 90 HP Tractor #1 Trailer #1 Trailer #1 Equip. Op. Labor 2.5 hour 1 acre 4500 pts 1 acre 4500 pts 1 acre 4500 pts 4500 pt	Chisel Plow	July	350 HP Tractor #2	Chisel plow	Equip. Op. Labor	0.15	hour					
Sprinker Irrigation Satup (machine) July Sprinker Irrigation	List Beds	July	350 HP Tractor #2	Lister	Equip. Op. Labor	0.09	hour					
Sprinker Irrigation Setup (labor)	Shape Beds	July	350 HP Tractor #2	Bed Shaper	Equip. Op. Labor	0.33	hour					
Sprinker Irrigation Setup (labor)	Sprinkler Irrigation Setup (machine)	July	90 HP Tractor #1	Trailer #1	Equip. Op. Labor	0.51	hour					
Transplant Aug		July				2	hours					
Herrbickide Treatment												
Herbided Freatment		- 3										
Irrigation & System Inspection	Herbicide Treatment	Aug	90 HP Tractor #1	Boom-type sprayer								
Irrigation & System Inspection Aug		, wy	55 11αοισι π 1	200 ig po oprayer								
Intrigation & System Inspection	Irrigation & System Inspection	Aug										
Irrigation & System Inspection	gaton a cystem mapeolitin	Aug			_							
Intrigation & System Inspection	Irrigation & System Inspector	A.,~										
	ii iigatoii a Systeiii Inspection	Aug										
Sprinkler Irrigation Removal (machine) Aug 90 HP Tractor #2 Trailer #2 Equip. Op. Labor 0.51 hour Sprinkler Irrigation Removal (labor) Aug 90 HP Tractor #2 Drip Layer Equip. Op. Labor 0.21 hour Drip Irrigation Setup (machine) Aug 90 HP Tractor #1 Fertilizer spreader #2 Equip. Op. Labor 0.22 hour Trailer #1 Fertilizer spreader #2 Equip. Op. Labor 0.25 hour 0.2	Indicates & Contract	Α.										
Sprinke Irrigation Removal (and chine) Aug 90 HP Tractor #2 Trailer #2 Equip. Op. Labor 12 hours 17 hours	Irrigation & System Inspection	Aug			•							
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Drip Irrigation Sebu (relabor) Aug 90 HP Tracbr #2 Drip Layer Equip. Op. Labor C25 hour Perfeitation - sidedress Aug 90 HP Tracbr #1 Ferflizer spreader #2 Equip. Op. Labor C25 hour Drip Irrigation Sebu (relabor) Aug 90 HP Tracbr #1 Ferflizer spreader #2 Equip. Op. Labor C25 hour Drip Irrigation Sept UAN32% 5.40 gal UAN32% 5.40 gal C25 Hour		-	90 HP Tractor #2	Trailer #2								
Drip		Aug										
Fertilization - sidedress	Drip Irrigation Setup (machine)	Aug	90 HP Tractor #2	Drip Layer		0.21	hour					
Fertilization	Drip Irrigation Setup (labor)	Aug			Irrigation Labor	0.25	hour					
Fertilization	Fertilization - sidedress	Aug	90 HP Tractor #1	Fertilizer spreader #2	Equip. Op. Labor	0.4	hour					
Fertilization					15-15-15	186	lbs					
Fertilization	Fertilization	Sept			UAN32%	5.40	gal					
Fertilization	Fertilization	Sept			UAN32%							
Fertilization	Fertilization											
Fertilization	Fertilization						-					
Pest Control Advisor												
Pesticide Treatment Appl. Sept Pesticide Application 1 acre Pesticide Treatment Appl. Sept Pesticide Application 1 acre Pesticide Application 1 a												
Pesticide Treatment Appl.		-			•							
Pesticide Application	* *											
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Irrigation & System Inspection Sept	Irrigation & System Inspection	Sept			Irrigation Labor	0.5	hour					
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Drip Irrigation Removal (machine) Drip Irrigation Removal (machine) Drip Irrigation Removal (labor) Drip Irrigation Labor Drip Irrigation Removal (labor) Drip Irrigation Labor Drip Irrigation Labor Drip Irrigation Labor Drip Albor Drip Op. Labor Drip Op.	Food Safety Program	Nov			Harvest Crew Audit	1	acre					
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Pickup Truck July-Nov Truck: pickup #1 Equip. Op. Labor 0.6 hour Pickup Truck July-Nov Truck: pickup #2 Equip. Op. Labor 0.6 hour Pickup Truck July-Nov Truck: pickup #3 Equip. Op. Labor 0.6 hour Pickup Truck July-Nov Truck: pickup #3 Equip. Op. Labor 0.6 hour Harvest Nov Cut, Pack, Haul, Cool, Sell 1,350 crh												
Pickup Truck July-Nov Truck: pickup #2 Equip. Op. Labor 0.6 hour Pickup Truck July-Nov Truck: pickup #3 Equip. Op. Labor 0.6 hour Pickup Truck July-Nov Truck: pickup #4 Equip. Op. Labor 0.6 hour Harvest Nov Cut Pack, Haul, Cool, Sell 1,350 crh Nov California Celery Research 1350 crh				Truck; pickup #1								
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