Building a Stewardship Economy:

Insights from Community Innovation in the Rural American West



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Project Need

Environmental degradation

Rural,

isolated

places

Demographic conditions throughout the rural West

Need for resilience amidst a changing climate

Desire for opportunities beyond tourism & rec

Struggling natural resource-based economies

One Response: the Stewardship Economy Concept

Communities are adopting activities that contribute to local economies and advance natural resource stewardship

- Promote stewardship of land and water resources
- Develop rural economies and create jobs

 Education/job training & advocate for good policy





Mt. Adams Log Yard. Photo: Ryan Hawk. www.ryanhawk.com



Research Goals

- 1. Identify communities that are trying to build a stewardship economy
- 2. Document communities' stewardship economy efforts, including their successes and challenges
- 3. Analyse what has enabled and constrained communities' success
- Recommend actions to actors at every scale to help advance stewardship economies in the rural West

Case Study Locations



Case Study Criteria

- Rural and isolated
- Linking social, ecological, and economic health
- Place-based
- >10 years of activity

Biomass Utilization



Lake County, Oregon

- Collins Company's invested \$6M in a small diameter sawmill (<10")
- Supported by a 35% tax credit from Lake
 County and successful forest collaboration
- Red Rock Biofuels will process woody debris into diesel and jet fuel
- Supported by a PILT agreement with Lake County



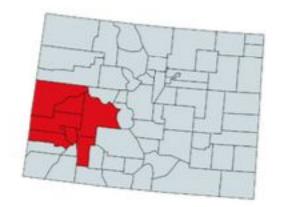
Pop: 7,800

Land: 77% public

Scale: 8,353 mi²

West Central Colorado

- Neiman Enterprises purchased and invested \$10M to refurbish a small mill
- Supported by public-private partnership
- Montrose Forest Products invests >\$18M to purchase a planer mill, a new gang saw, and a 60,000 square-foot building for the new planer mill
- Multiple supply options



Pop: > 250,000

Land: 73% public

Scale: 12,947 mi²

Wallowa County, Oregon

- Integrated Biomass Energy Campus co-locates biomass heat generation with Integrated Biomass Resources
- IBR has produced bundled firewood, densified heating fuel, posts and poles, and landscaping timber
- Received two USDA Woody Biomass grants



Pop: 7,000

Land: 58% public,

41% private

Scale: 3,153 mi²

Northeast Washington

- "A to Z" restoration project uses a single contractor from NEPA to treatment
- Contractor is local mill owner and longtime collaborative member
- Land ownership patterns and "visionary mill owners" helped maintain processing infrastructure



Pop: 66,500

Land: 35% public,

38% private, 21%

tribal

Scale: 6,223 mi²

What made it work?



https://www.heraldandnews.com/outdoors/collins-pine-weathers-downturn-invests-in-future/article_5694b901-24cf-5348-b0d2-5535e53051eb.html

Enabling Factors

- History of forest collaboration → engaged, informed stakeholders; relationships with USFS and other key partners; relative consensus around forest management
- Leadership by CBO to coordinate and steward local efforts
- Development/use of innovative restoration authorities or tools
- Investment by local government
- CFLRP/JCLRP funding and process
- Private investment
- Grant funding (USFS Woody Biomass Utilization, HUD CDBG)

What were the barriers?



Mt. Adams Log Yard. Photo: Ryan Hawk. www.ryanhawk.com

Constraining Factors

- Insufficient capacity and leadership at the local level
- Lack of consistent funding/difficulty accessing capital
- High transportation costs
- Lack of existing infrastructure
- Insufficient community buy-in, support, and participation
- Agency and partner organization limitations
- Global market forces
- Supply challenges
- Regulatory challenges

Conclusions



https://unsplash.com/photos/20zdX7F9XPs

Conclusions

- Every community faced challenges
- These communities have had time to try, fail, and try again
- There is no single answer to why one community succeeded where another did not
- Luck and timing are also factors
- Communities worked hard to build the conditions for success
- "Early-adopter" communities have paved the way for the next generation of success

Questions?



http://scppa.org/page/loyalton-biomass